

## **RESOLUTIONS OF 14<sup>th</sup> NATIONAL LEADERSHIP RETREAT 25/02-02/03/2017**

From 25th February to 2nd March 2017, the 14th edition of the National Leadership Retreat was held at RDF Combat Training Center-Gabiro. This retreat was chaired by His Excellency the President of the Republic, Paul KAGAME. In his opening remarks, he thanked leaders for their role in the Country's registered development. He also thanked the population for their participation in the various developmental programs. He reminded the value of retreat and requested everybody to have a clear mindset and work in an unusual way because our Country has a unique history. He further recalled that we must match our ambition to develop our country with what we do; adopting a sense of urgency and working hard consciously as a team in order to achieve our goals.

In this retreat, the following presentations were delivered:

- a) Presentation on implementation status of 13th National Leadership Retreat Resolutions;
- b) Presentation on implementation status of Vision 2020;
- c) Achievements by MDAs, challenges and strategies to fast-track development;
- d) Improving Service Delivery;
- e) Group works were conducted in order to assess deeply key issues and devise strategies to improve performance. These strategies will be considered in the implementation of NLR resolutions.

After discussion, the following resolutions were taken:

1. Put in place strategies to fast-track implementation of lagging-behind programs of the Vision 2020 by including them in the Performance Contract of every relevant entity with a regular joint monitoring;
2. Improve coordination, collaboration and communication between all Institutions of Central Government and Local Government for effective delivery of all national programs;

3. Streamline drafting and management of contracts between the Government and private operators, hold accountable those responsible for causing losses to Government, finalise recovery of embezzled funds from those who were found guilty and prosecute unapprehended suspects;
4. Devise strategies to increase consumption of unused electricity and increase access to electricity, starting with factories, schools, hospitals and other public places;
5. Sensitise Rwandans and set up sound mechanisms for them to use gas and other modern environmentally-friendly energy sources for cooking in households as well as in schools, prisons and other big institutions;
6. Continue to boost local industries in a bid to reduce imports and increase exports and promote Made in Rwanda products especially by easing the procurement process;
7. Develop and implement a specific strategy aimed at increasing productivity to ensure food security, building a strong seeds system and boost export of animal and agricultural products;
8. Fast-track implementation of long-term Saving and affordable housing programs;
9. Accelerate implementation of effective waste management program in the City of Kigali and in the 6 secondary Cities;
10. Promote activities to develop secondary cities and where possible headquarters of Public Organs and Institutions to be relocated there;
11. Expedite the process to exploit the plot of land that the Government of Djibouti donated to the Government of Rwanda;
12. Expedite implementation of cashless payment especially in Government institutions;
13. Improve service delivery in Public institutions and increase the number of Rwanda Online Services basing on indicators from competent organs;

14. Set up strategies to strengthen the Community-Based Health Insurance scheme;
15. Develop mechanisms to motivate and retain medical and health practitioners in Government-owned health facilities;
16. Improve service delivery in Government-owned health facilities, private health facilities and health insurance companies;
17. Develop mechanisms to efficiently use medical specialists of University Teaching Hospitals in teaching medical students in order to improve the quality of medical education;
18. Improve quality of education at all levels, especially by improving the quality of teachers, infrastructure and equipment, by conducting regular inspections, and by promoting Science, Technology, Engineering and Mathematics (STEM);
19. Rwanda Cooperative Agency (RCA) to monitor and resolve issues which arise in management of cooperatives and take other necessary measures to promote them;
20. The Institute of Legal Practice and Development (ILPD) and other schools of law have to focus on teaching specialised courses in order to produce more specialised lawyers in different domains;
21. All Government Institutions are required to work with AoS Ltd in order to address all issues related to digitalisation of services;
22. Develop strategies to promote family moral authority and to prevent and fight against gender-based violence and eradicate violence against children;
23. Fast-track penetration of communication network across the country and use it profitably;
24. Establish and implement special statutes governing employees of the Ministry of Foreign Affairs and Cooperation;
25. Put in place mechanisms aimed at changing the dependency mindset-linking social protection benefits with Ubudehe Categories;

26. Increase investments in tourism products diversification especially targeting high-end customers (gorilla tourism) and revisiting tourism prices.